Stop TB Key Performance Indicator Results 2017 For Board Information



GOAL 1: ADVOCATE, CATALYZE AND FACILITATE SUSTAINED COLLABORATION AND COORDINATION AMONG PARTNERS IN ORDER TO ACHIEVE THE TARGETS UNDER THE GLOBAL PLAN TO END TB 20162020 AND MOVE TOWARDS ENDING TB

		2020 A	ND MOVE TOW	ARDS ENDING TB		
KPI	Indicator	Baseline (year)	Target 2017	2017 Result	2020 Target	Comments
through increased dialogue and engagement with political decision makers	Percentage of high-burden TB, MDR- TB, and TB/HIV countries that have made a commitment to achieving the targets in the Global Plan to End TB 2016-2020. ("political commitment")	0% (2015)	50%	75%	90%	Stop TB contribution to the global result
Increase the financial resources available	Percentage of countries with an increase in national level for funding for TB ("national funding")	39% (2015)	45%	58%	80%	28 countries out of the 48 in the high burden list increased funding. Represents dates of 2016 since figures for 2017 become available in Q4 2018.
KPI 1.3 Strengthen TB community systems and responses through the Challenge Facility for Civil Society and other initiatives and platforms	Percentage of countries that have national strategic plans (NSPs) with components to strengthen TB community systems including gender, human rights, stigma, and/or grassroots activities ("community systems")	2% (2015)	20%	100% (53%)	55%	The Secretariat considers that the way in which this indicator is defined (Percentage of countries that have national strategic plans (NSPs) with components to strengthen TB community systems including gender, human rights, stigma, and/or grassroots activities ("community systems") is very general and leads to reporting a 100% achievement, without leading actually to any impact. As such, the secretariat performed additional assessments - using additional criteria (implementation, different indicators and budget in the NSP). When applying these additional criteria – the KPIs stands at 53% in 2017. However, we record in the table 100% as it reflects the achievements considering the current definition. The Executive Committee will discuss and adjust the manner in which this KPI is monitored and measured from 2018 onwards to assess reality on the ground and actions leading to impact.

1/4 13.03.2018

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KPI 1.4 Maximize the impact of the Global Fund's TB portfolio towards reaching the Global Plan targets GOAL 2: SUPPORT THE DEVELOPMEN	Percentage of GFATM TB funds disbursed ("disbursement")	38% (end Q2 2016)	80%	92% (see comments)	90% at the end of 2021	 The KPI is reported following the definition approved by the Board which is focussed on disbursements made out of the allocations during the funding cycle 2014-2017. The numbers of countries included in the analysis is 10 instead of 20 countries that was set in the definition. The reason is that in the remaining countries the disbursements as well as allocations for additional funds, i.e. "incentive funding" and "portfolio optimization funds", were lumped together for TB and HIV grants and are not available separately. While the disbursement data shows good progress particularly in 2017 for most countries, the expenditure data which is available to Global Fund (not in public domain) shows relatively lower numbers compared to the disbursement data. It is to be noted that the "absorption rate" used by Global Fund is a different measure and uses the expenditure data in the numerator and the denominator is budget (which may be less than allocation). Both expenditure data and budget data are not available in the public domain. Going forward it is recommended that: GF makes available disaggregated disbursement and allocation data for TB/HIV grants, including for portfolio optimization. The Board (EC) reviews with the secretariat options for revision of this KPI definition
			AGAINST	ТВ		
КРІ	Indicator	Baseline (year)	Target 2017	2017 Result	2020 Target	Comments
KPI 2.1 Promote innovation in TB service delivery and new tools through TB REACH and other initiatives.	Percentage of funding available for TB research and development (R&D) versus identified need ("R&D funding")	US\$ 674 million (2014)	Target proposed by New tools Working Groups: Increase annual funding to 75% of the annualized need (2017)	N/A	exceed annual funding by 50%	1. The 2017 Result will be available towards Q3 2018. 2. These targets are proposed by the New Tools Working Group and will have to be considered by the Executive Committee in a future call: Total Needed 2016-2020 (millions): \$6081 Annualized need: \$1216 2017 Increase annual funding to 75% of the annualized need 2018 Increase an. funding to 100% 2019 Exceed an. funding by 25% 2020 Exceed an.funding by 50%
KPI 2.2 Promote innovation in TB service delivery and new tools through TB REACH and other initiatives	Percentage of TB REACH supported projects demonstrating an increase in case detection and/or improved treatment outcomes ("improved service delivery")	0 (2016)	N/A	N/A	80%	Very initial data from a few months of implementation show promising results: 86% of projects focused on case detection are demonstrating increased numbers of people with TB put on treatment. In some cases, especially in projects of Global Fund Strategic Initiative countries, these increases are quite large with a few improving TB notifications by 100% or more.

2/4 13.03.2018

Undertake strategic procurement and

TB medicines and diagnostics

Groups on new TB medicines

KPI 3.4

executive innovative logistics solutions for

Accelerate the uptake of new medicines,

regimens, and diagnostics using the GDF

"launch pad" in close collaboration with TB REACH and Stop TB Partnerships Working

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KPI 2.3 Generate evidence based practice and knowledge sharing around the implementation of innovative approaches in TB care delivery and the roll-out of new tools	Percentage of relevant WHO policy guidance referencing TB REACH supported projects ("policy influence")	17% (2010- 2015)	50% (2016-2020)	80%	50%	In 2017 - 12 publications produced by WHO's Global TB programme. 5 were relevant for TB REACH's work. 4 of the 5 (80%) had contribution from TB REACH staff, or input from TB REACH grantees for the subject matter and referenced TB REACH supported projects.
KPI 2.4 Support the adoption and scale-up of effective, innovative approaches from TB REACH and other initiatives by mobilizing domestic and/or external funding.	Percentage of approaches funded by TB REACH that are part of national plans and/or are being scaled up ("scale up of TB REACH approaches")	21% (2010- 2015)	33% (2016-2020)	N/A	44%	This KPI will be reported in 2020. However, the Secretariat will share preliminary results /update from TB REACH in 2019.
GOAL	3: FACILITATE WORLDWIDE, EQUIT	ABLE ACCESS	TO TB MEDICIN	ES AND DIAGNOST	TICS INCLUDING	NEW TOOLS, ACROSS SECTORS
КРІ	Indicator	Baseline (year)	Target 2017	2017 Result	2020 Target	Comments
KPI 3.1 Manage and coordinate market activities across all stakeholders for the full portfolio of TB medicines, regimens and diagnostics	Number of GDF TB market roadmaps endorsed by stakeholders ("market coordination").	0 (2015)	3	3	6 (cumulative target)	1 Prioritization of Global Fund Expert Review Panel Expression of Interest 2 Global Fund approval to waste suboptimal medicines to expedite introduction of optimized medicines and regimens 3 Waivers of the WHO Prequalification Programme's annual maintenance fees for 84% of GDF medicines
KPI 3.2 Develop state of the art business intelligence and data driven approaches through early adoption of cutting edge technology	Percentage of tracer medicines with accurate demand forecasts ("forecast accuracy")	75% (2015)	75%	N/A	75%	KPI 3.2 is measured annually from April to March in accordance with the GDF tender cycles. GDF will send an update on this KPI to the Board through internal communication by 30 April, 2018.
KPI 3.3	Percentage of On Time In Full (OTIE)					

75%

25

15

Percentage of On-Time In-Full (OTIF)

Number of GDF priority countries -

Number of GDF priority countries -

("delivery performance").

uptake of bedaquiline

uptake of delamanid

deliveries for second-line drugs (SLDs)

75%

(2015)

11

(2015)

0

(2015)

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76%

23

16

TBD

25/25

25/25

Pending countries:

- Malawi: BDQ is expected to be delivered in Q1-Q2 2018

- **South Sudan:** BDQ is planned to be introduced in 2018

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Pending countries: 0 Number of GDF priority countries -Kazakhstan and Uzbekistan: New Paeds are expected to be 26/26 24 22 uptake of new pediatric formulations (2015)delivered in Q3 2018 **Ukraine:** New Paeds are planned to be introduced in 2018 **GOAL 4: ENSURE THE OPTIMAL AND EFFICIENT FUNCTIONING OF THE SECRETARIAT** Baseline Target 2017 Result KPI Indicator 2020 Target Comments (vear) 2017 2017 saw a sharp increase in the value of orders placed with GDF **KPI 4.1** in 2017 (due to Global Fund's grant cycle ending in Dec. 2017). 12% less than 13% The Secretariat, well supported by UNOPs. Operating costs as share of total 6.1% <13% This increased the total expenditure of SG3, which is the is lean, cost efficient, operates and is expense ("operating efficiency") (2015)(2016-2020) denominator of this Indicator. 6% means that we operate under managed in an effective manner financial constraints. **KPI 4.2** 20% <7% Decreasing trend from 21% in 2016 The Secretariat is adequately staffed, is 19% <7% Vacancy rate gender balanced and staff are drawn from 64% of staff in the Secretariat are women (2015)(2016-2020)diverse cultural backgrounds 15 **KPI 4.3** 11 donors N/A 15 1. This KPI is expected to be reported in 2020. However, the Secretariat The Secretariat has systems in place for (2020)Number of donors and flexibility of report that in 2017 the number of donors stands at 10. managing financial resources and risk, is funding ("donor diversity") 2. Unearmarked funds have remained at 5% over the past 3 years, hence 5% 10% substantially funded through a number of N/A 10% the target for flexible funding has been set at 10% by 2020. donors committing to multi- year grants (2015)(2020)**KPI 4.4** Governance mechanisms of the Stop TB Partnership operate in an efficient, 30% 50% Timely distribution of governance effective and transparent manner (including 48% 90% documents ("timeliness") (2015)(2017)the Coordinating Board, Executive Committee, Finance Committee, as well as any other Ad-Hoc Committees of the Board) 2017 Partners satisfaction survey results - all domains: Communications tools: 91% Satisfaction 75% 75% **KPI 4.5** Partner satisfaction rating of Advocacy support: 81% (2015)(2017)rating of 75% 3 domains Demonstrate, strengthen, and share the Secretariat Support ("partner Partner engagement in decision-making processes: 53% above 75% in at least 5 Secretariat's clear added value and impact satisfaction") Strategic inputs: 57% (in at least 2 domains Communities and GFATM: 70% domains) Overall satisfaction: 90%

ŀ	KEY
Green	80-100%
Yellow	65-80%
Red	<65%

Detailed Indicator view

	D FACILITATE SUSTAINED COLLABORATION AND COORDINATION AMONG PARTNERS IN ORDER TO ACHIEVE THE TARGETS TB 2016-2020 AND MOVE TOWARDS ENDING TB.
1.1: Ensure TB is high on the politic	cal agenda through increased dialogue and engagement with political decision makers and influencers, and a strong unified
Indicator	Percentage of high-burden TB, MDR-TB, and TB/HIV countries that have made a commitment to achieving the targets in the Global Plan to End TB 2016-2020. ("political commitment").
Definition	"Endorsement" of the Global Plan to be measured by official statements made by Heads of State or Heads of Governments at national, regional or global fora or as evidenced by signed declarations of commitment at the ministerial level.
Measure	Numerator X 100% Denominator Numerator: Number of high burden TB, MDR-TB, and TB/HIV countries in which a Head of State, Head of Government, and/or minister, has endorsed the TB targets as articulated in the Global Plan to end TB Denominator: Number of high burden TB, MDR-TB, and TB/HIV countries (n=48)
Target(s)	2016 (25%); 2017 (50%); 2018 (65%); 2019 (80%); 2020 (90%)
1.2: Increase the financial resource	es available for implementation of the Global Plan 2016-2020
Indicator	Percentage of countries with an increase in national level for funding for TB ("national funding").
Definition	National level funding defined as domestic resources and overseas development assistance (ODA) to country.
Measure	Numerator X 100% Denominator Numerator: Number of select high burden TB, MDR-TB, and TB/HIV countries* that have an increase in national finances (domestic and ODA) for TB as compared with previous year Denominator: Number of select high burden TB, MDR-TB, and TB/HIV countries* (n= TBD) * Countries will be determined following Board discussion on annual monitoring and reporting of Global Plan to End TB at the 28tl Coordinating Board meeting (September 2016).
Target(s)	2016 (40%); 2017 (45%); 2018 (50%); 2019 (60%); 2020 (80%)
	and responses through the Challenge Facility for Civil Society and other initiatives and platforms
Indicator	Percentage of countries that have national strategic plans (NSPs) with components to strengthen TB community systems including gender, human rights, stigma, and/or grassroots activities ("community systems")
Definition	The inclusion of TB community systems strengthening components will be measured by reference to at least one gender, human rights, stigma, and/or grassroots activity in the TB NSP.
	Numerator X 100%

Measure	Denominator Numerator: Number of high burden TB, MDR-TB, and TB/HIV countries with TB NSPs that include at least one component to strengthen TB community systems including gender, human rights, stigma, and/or grassroots activities Denominator: Number of high burden TB, MDR-TB, and TB/HIV countries (n=48).
Target(s)	2016 (10%); 2017 (20%); 2018 (35%); 2019 (45%); 2020 (55%)
1.4: Maximize the impact of the Global F	Fund's TB portfolio towards reaching the Global Plan targets
Indicator	Percentage of GFATM TB funds disbursed ("disbursement").
Definition	Disbursement defined as actual disbursements versus forecasted disbursement.
Measure	Numerator X 100% Denominator Numerator: Cumulative disbursements during the funding cycle for TB grants and TB/HIV grants in GFATM high impact countries (2014-2017 or 2018-2021) Denominator: Disbursement forecast for the funding cycle for TB grants and TB/HIV grants in high impact countries (2014-2017 or 2018-2021) (n=20)
Target(s)	Reaching 80% disbursed at the end of 2017 and 90% disbursed at the end of 2021.
BARRIERS IN THE FIGHT AGAINST TB	REPLICATION AND SCALE-UP OF INNOVATIVE APPROACHES (INCLUDING IN THE ROLL-OUT OF NEW TOOLS) TO OVERCOME SYSTEMIC elivery and new tools through TB REACH and other initiatives.
Indicator	Percentage of funding available for TB research and development (R&D) versus identified need ("R&D funding")
Definition	The overall funding need for new tools is defined in the Global Plan to End TB 2016-2020. The funding available is calculated through an R&D Funding Annual Report.
Measure	Numerator X 100% Denominator Numerator: Funding available for TB R&D Denominator: Funding needed for TB R&D per year as defined in the Global Plan to End TB 2016-2020
Target(s)	2017 (TBD: increase annual funding to 75%); 2018 (TBD: increase annual funding to 100%); 2019 (TBD: exceed annual funding by 25%); 2020 (TBD: exceed annual funding by 50%)
2.2: Promote innovation in TB service de	elivery and new tools through TB REACH and other initiatives.
Indicator	Percentage of TB REACH supported projects demonstrating an increase in case detection and/or improved treatment outcomes ("improved service delivery").
Definition	An increase is defined identification of additional TB cases and/or improved treatment outcomes versus during the baseline period.
Measure	Numerator X 100% Denominator Numerator: Number of TB REACH projects funded between 2017-2020 that succeed in identifying additional TB cases and/or improved treatment outcomes than during the baseline period (country specific)

	Denominator: Number of TB REACH projects funded between 2017-2020
Target(s)	2020 (80%)
2.3: Generate evidence based practice and	d knowledge sharing around the implementation of innovative approaches in TB care delivery and the roll-out of new tools.
Indicator	Percentage of relevant WHO policy guidance referencing TB REACH supported projects ("policy influence").
Definition	Contribution to advancing policy defined by references to TB REACH supported projects or articles in WHO policy guidance documents and/or TB REACH participation in policy development and meetings.
Measure	Percentage of relevant WHO policy guidance documents that refer to evidence generated through TB REACH, as compared with 2015 baseline. Measured by direct citations to articles related to TB REACH supported projects and/or TB REACH participation in the policy development and review meetings.
Target(s)	2016-2020 (50%)
2.4: Support the adoption and scale-up of	effective, innovative approaches from TB REACH and other initiatives by mobilizing domestic and/or external funding.
Indicator	Percentage of approaches funded by TB REACH that are part of national plans and/or are being scaled up ("scale up of TB REACH approaches").
Definition	"Scale up" defined as included in national plans and/or are being scaled up through domestic or external funding such as the Global Fund.
Measure	Numerator X 100% Denominator Numerator: Approaches funded by TB REACH are part of national plans and/or being scaled up through domestic and/or or external funding Denominator: All approaches funded by TB REACH
Target(s)	2016-2020 (33%)
GOAL 3: Facilitate worldwide, equitable ac	ccess to TB medicines and diagnostics including new tools, across sectors
3.1: Manage and coordinate market activi	ties across all stakeholders for the full portfolio of TB medicines, regimens and diagnostics
Indicator	Number of GDF TB market roadmaps endorsed by stakeholders ("market coordination").
Definition	Market roadmaps are brief documents that describe market inefficiencies as well as agreed-upon objectives, interventions, and targets. Market roadmaps will be developed in consistent formats for specific products or for cross-cutting initiatives.
Measure	Stakeholders include those organizations who are members in the GDF TB Procurement and Market-Shaping Working Group. Roadmaps will be developed for a sub-set of GDF products or initiatives "as tracers" for overall performance. Roadmaps may not be drug specific. For example, the first coordinated activity will likely be to agree on and implement a prioritization scheme to send the right signals to suppliers on the medicines, formulations of highest priority. Endorsemen t will be measured by formal sign off for roadmaps, as noted in meeting minutes, by the GDF TB Procurement and Market-Shaping Working Group.
Target(s)	2016 (1); 2017 (3); 2018 (4); 2019 (5); 2020 (6)
3.2: Develop state of the art business intell	ligence and data driven approaches through early adoption of cutting edge technology

Indicator	Percentage of tracer medicines with accurate demand forecasts ("forecast accuracy")
Definition	Demand forecasts are defined as annual forecasts provided to suppliers during the tender process. Accuracy is defined as order volumes place with suppliers that are at least 80% of the annual forecasted volumes for 75% percent of tracer medicines. Based on current use, the following 4 tracer medicines have been chosen: cycloserine, kanamycin, levofloxacin; prothionamide. These may need to be reassessed given the recent release of revised MDR-TB guidelines.
Measure	Annual review of forecast volumes versus actual order volumes placed with suppliers for a sub-set of GDF medicines "as tracers" for overall performance.
Target(s)	2016 (75%) 2017 (75%), 2018 (75%), 2019 (75%), 2020 (75%)
3.3: Undertake strategic procurement a	and executive innovative logistics solutions for TB medicines and diagnostics
Indicator	Percentage of On-Time In-Full (OTIF) deliveries for second-line drugs (SLDs) ("delivery performance").
Definition	OTIF measures the success at delivering exactly what the customer ordered in the time it was supposed to be delivered. It measures whether the supply chain was able to deliver the expected product (reference and quality) in the quantity ordered by the customer at the expected time.
Measure	OTIF is expressed as a percentage: % OTIF = % of all deliveries made OTIF = (# OTIF deliveries ÷ total # deliveries) x 100 This will be measured for all second line drugs.
Target(s)	2016 (75%); 2017 (75%); 2018 (TBD); 2019 (TBD); 2020 (TBD)
3.4 : Accelerate the uptake of new med Groups on new TB medicines	licines, regimens, and diagnostics using the GDF "launch pad" in close collaboration with TB REACH and Stop TB Partnerships Working
Indicator	Country uptake of bedaquiline, delamanid (DLM), and new pediatric formulations, ("uptake").
Indicator Definition	Uptake is defined as new medicines/regimens introduced in GDF priority countries (26 priority countries - 25 currently eligible for
Definition	Uptake is defined as new medicines/regimens introduced in GDF priority countries (26 priority countries - 25 currently eligible for bedaquiline and delamanid via GDF). GDF will also report the volume or estimated number of new treatments supplied to priority
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Definition	Uptake is defined as new medicines/regimens introduced in GDF priority countries (26 priority countries - 25 currently eligible for bedaquiline and delamanid via GDF). GDF will also report the volume or estimated number of new treatments supplied to priority countries Indicator would be tracked separately across three areas: pediatric formulations, bedaquiline, and delamanid as a ratio: # GDF priority countries that have received new TB medicines / # GDF priority countries. GDF will also report the estimated number of new treatments supplied to countries for bedaquiline and delamanid and the
Definition Measure Target(s)	Uptake is defined as new medicines/regimens introduced in GDF priority countries (26 priority countries - 25 currently eligible for bedaquiline and delamanid via GDF). GDF will also report the volume or estimated number of new treatments supplied to priority countries Indicator would be tracked separately across three areas: pediatric formulations, bedaquiline, and delamanid as a ratio: # GDF priority countries that have received new TB medicines / # GDF priority countries. GDF will also report the estimated number of new treatments supplied to countries for bedaquiline and delamanid and the volume of pediatric formulations supplied to countries. Bedaquiline: 2016 (20/25); 2017-2020 (25/25) Delamanid: 2016 (10/25); 2017(15/25); 2018-2020 (25/25);
Definition Measure Target(s) GOAL 4: ENSURE THE OPTIMAL AND EF	Uptake is defined as new medicines/regimens introduced in GDF priority countries (26 priority countries - 25 currently eligible for bedaquiline and delamanid via GDF). GDF will also report the volume or estimated number of new treatments supplied to priority countries Indicator would be tracked separately across three areas: pediatric formulations, bedaquiline, and delamanid as a ratio: # GDF priority countries that have received new TB medicines / # GDF priority countries. GDF will also report the estimated number of new treatments supplied to countries for bedaquiline and delamanid and the volume of pediatric formulations supplied to countries. Bedaquiline: 2016 (20/25); 2017-2020 (25/25) Delamanid: 2016 (10/25); 2017(15/25); 2018-2020 (25/25); Pediatrics: 2016 (12/26); 2017 (24/26); 2018-2020 (26/26)
Definition Measure Target(s) GOAL 4: ENSURE THE OPTIMAL AND EF	Uptake is defined as new medicines/regimens introduced in GDF priority countries (26 priority countries - 25 currently eligible for bedaquiline and delamanid via GDF). GDF will also report the volume or estimated number of new treatments supplied to priority countries Indicator would be tracked separately across three areas: pediatric formulations, bedaquiline, and delamanid as a ratio: # GDF priority countries that have received new TB medicines / # GDF priority countries. GDF will also report the estimated number of new treatments supplied to countries for bedaquiline and delamanid and the volume of pediatric formulations supplied to countries. Bedaquiline: 2016 (20/25); 2017-2020 (25/25) Delamanid: 2016 (10/25); 2017 (15/25); 2018-2020 (25/25); Pediatrics: 2016 (12/26); 2017 (24/26); 2018-2020 (26/26) FICIENT FUNCTIONING OF THE SECRETARIAT
Definition Measure Target(s) GOAL 4: ENSURE THE OPTIMAL AND EF 4.1: The Secretariat, well supported by	Uptake is defined as new medicines/regimens introduced in GDF priority countries (26 priority countries - 25 currently eligible for bedaquiline and delamanid via GDF). GDF will also report the volume or estimated number of new treatments supplied to priority countries Indicator would be tracked separately across three areas: pediatric formulations, bedaquiline, and delamanid as a ratio: # GDF priority countries that have received new TB medicines / # GDF priority countries. GDF will also report the estimated number of new treatments supplied to countries for bedaquiline and delamanid and the volume of pediatric formulations supplied to countries. Bedaquiline: 2016 (20/25); 2017-2020 (25/25) Delamanid: 2016 (10/25); 2017(15/25); 2018-2020 (25/25); Pediatrics: 2016 (12/26); 2017 (24/26); 2018-2020 (26/26) FICIENT FUNCTIONING OF THE SECRETARIAT UNOPs, is lean, cost efficient, operates and is managed in an effective manner

Measure	Numerator X 100% Denominator Numerator: PSC, UNOPS, (CMDC and LMDC) and Secretariat fixed and core human resource costs Denominator: Total expenditure and disbursements on an annual basis, including for GDF, TB REACH, and the Challenge Facility for Civil Society. PSC (programme support costs) CMDC (centrally managed direct costs) LMDC (locally managed direct costs) Secretariat fixed costs include rent, utilities, IT, insurance, and phones. Cross-cutting positions: 11 staff positions including the Executive Director and Deputy Executive Director. These positions are neither programme nor project specific, but rather provide broad support across the Secretariat's various programme priorities. Operating costs are to be calculated based upon actual expenditures (not approved budgets), using year-end expenditure reports.
Target(s)	2016-2020 (<13%)
4.2: The Secretariat is adequately staffe	d, is gender balanced_and staff are drawn from diverse cultural backgrounds.
Indicator	Vacancy rate
Definition	Percent of full time positions (FTE) identified in annual work plan that have been not filled in comparison to total FTEs identified as needed in annual work plan.
Measure	Numerator X 100% Denominator Numerator: Number of full time positions (FTE) identified in annual work plan that have not been filled Denominator: Number of full time positions (FTE) identified in annual work plan
Target(s)	2016-2020 (<7 percent vacancy rate -benchmarked against GAVI)
4.3: The Secretariat has systems in place	e for managing financial resources and risk, is substantially funded through a number of donors committing to multi- year grants.
Indicator	Number of donors and flexibility of funding ("donor diversity").
Definition	Total number of donors that contribute to the Stop TB Partnership Secretariat and percentage of un-earmarked funds.
Measure	 Total number of donors Total number of donors contributing financial resources through the Secretariat Percent of un-earmarked funds Numerator: Amount of funding received by Stop TB Partnership that is not earmarked Denominator: Total amount of funding received by STOP TB Partnership
Target(s)	2020 (15 donors) and 2020 (10% unearmarked funds)

4.4: Governance mechanisms of the Strinance Committee, as well as any othe	op TB Partnership operate in an efficient, effective and transparent manner (including the Coordinating Board, Executive Committee, er Ad-Hoc Committees of the Board)
Indicator	Timely distribution of governance documents ("timeliness").
Definition	Percentage of documents that are distributed to Board, Executive Committee, and Finance Committee at least 7 days in advance of meetings and teleconferences. Documents are defined as the agenda and supporting materials for agenda sessions.
Measure	Numerator X 100% Denominator Numerator: Number of Board, Executive Committee, and Finance Committee documents distributed at least 7 days in advance of meetings Denominator: Number of Board, Executive Committee, and Finance Committee meeting documents
Target(s)	2016 (40%); 2017 (50%); 2018 (65%); 2019 (80%); 2020 (90%)
4.5: Demonstrate, strengthen, and sha	re the Secretariat's clear added value and impact
Indicator	Partner satisfaction rating of Secretariat Support ("partner satisfaction").
Definition	Satisfaction of partners as measured by annual survey to partners (1500 partners in 109 countries). This is intended to serve as a proxy measure for quality of Secretariat support.
Measure	The Stop TB Partnership administers an annual partner survey, to assess and improve its role in aligning, catalyzing, and facilitating the role of partners in the global effort against TB. The satisfaction questions are measured along a likert scale (0- n/a; 1= completely dissatisfied; 2: dissatisfied, needs major additional work; 3= OK needs only additional minor work; 4= satisfied, doing well; 5=completely satisfied, more than meets my expectations). Responses to questions gauging partners' satisfaction across 5 domains (communication tools, advocacy support, partner engagement, strategic input to GFATM, and TA for GFTAM) will be used to track this indicator over time. The questions to be used to measure each of these domains follow below: How satisfied are you with the tools (e.g. meetings, Stop TB Partnership website, social media, google groups, Partners' Directory, newsletters, e-alerts, etc.) provided by the Stop TB Partnership to help you work with other partners? (Communication tools) How satisfied are you with the Stop TB Partnership Secretariat in facilitating, supporting and aligning partners around key
	advocacy messages and resource mobilization opportunities for the global fight against TB? (<i>Advocacy support</i>) How satisfied are you with your engagement in the decision-making process of the Stop TB Partnership through your Constituency representative? (<i>Partner engagement</i>)
	How satisfied are you with the Stop TB Partnership Secretariat in providing strategic inputs into the Global Fund processes such as Global Fund Board, Strategy Investment Impact Committee (SIIC), Grant Approval System, etc.? (Strategic inputs)
	How satisfied are you with the Stop TB Partnership Secretariat in providing opportunities for communities and people affected to engage with Global Fund and Human Rights & Gender activities? (Communities) The percentage of 4s (satisfied) and 5s (completely satisfied, more than meets my expectations) will be added for each domain to measure satisfaction.

	Targets: will reported as met/not met
	2016: Satisfaction rating of 75% in at least 1 domain
Target(s)	2017: Satisfaction rating of 75% in at least 2 domains
Target(s)	2018: Satisfaction rating of 75% in at least 3 domains
	2019: Satisfaction rating of 75% in at least 4 domains
	2020: Satisfaction rating of 75% in at least 5 domains